

HCL in the Hi-Tech Industry

UNDERSTANDING THE **INDUSTRY**

- Thrives on constant innovation of new and disruptive technologies, and concepts and products
- Facing great challenges in innovation and differentiation managing costs with wafer-thin margins
- Short shelf life of technology products putting significant pressure on product engineers
- Collaborative working of global teams important parameter for success
- Key focus areas network applications, software and security, product life cycle management from concept to development, and deployment to operations to market

Challenges

- Quickly adapting without compromising operational efficiency despite inevitable market condition changes and technology innovations
- Streamlining geographically dispersed operations and improving process efficiency
- Time factors time to market, and lead time to deliver
- Customer satisfaction Providing standardized customer experience across all channels, enabling increase in customer loyalty
- Building new product offerings and pricing models
- Collaboration between employees, partners and customers
- Legacy application migration

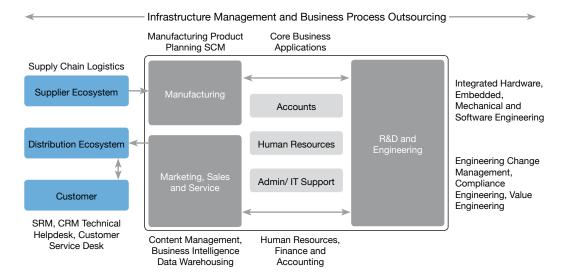
HCL - Here to help

- Over 30 years experience
- 210+ global customers including 50 Fortune 500 customers across USA, Europe, APAC and Japan
- Largest vertical comprising 31% of revenues
- 50+ filed patents
- End-to-end IT services and solutions ADM, ASM, Infrastructure Management and Operations, BPO
- Engineering and R&D services practice constitutes approx. 23% of all outsourced R&D services
- Leading hardware engineering services company in concept to manufacturing with focus on industry leading value offerings - RoHS, WEEE, EMI / EMC / ESD, prototyping, manufacturing, BOM optimization, PCB re-design, testing and industry compliances

HI-TECH **VALUE+ SOLUTIONS**

- Serving semiconductor OEMs and component suppliers, consumer electronics, servers and storage, network and telecom OEMs, ISVs and Internet and online companies
- Participation across the product development life cycle- EMS, foundries, components, systems, software, and OEM
- Software and hardware product engineering, instrumentation, factory automation, voice and data communication, and engineering design services, complete maintenance and sustenance of tester control and applications software, end-to-end product development for components, instrumentation, embedded engineering and hardware design – including integrated engineering

Breadth of Offerings



Hi-tech Domain Expertise

Vertical Enablers, Highlights	5 of the top 10 Semiconductor companies	5 of the top 10 Telecom companies	4 of the top 10 Storage companies	800 engineers, 10 customers	4000 professionals, 6 of the top 10 ISVs
	SEMI Member, EDA Tool Partnerships	3000 Engineers	800 Engineers	Focus on Usability and Ergonomics, Advanced Industrial Design practice	On Demand Test Labs
	1500 Domain Trained Engineers				Full ISV Business Spectrum impact
	Foundry Partnerships for end-to-end solution	Presence across the telecom value chain	Expertise across storage landscape, SNIA partner	Vast repertoire of multimedia IP - software and DSP	- Engineering, Professional Services, Vertical Solutions, Tech Support, SAAS
	Semiconductor	Telecom OEM	Storage and Servers	Consumer Electronics	ISVs
Vertical Expertise Snapshots	Product Engineering for 1. Manufacturing Equipment, 2. ESL, Frond-end, Back- end, RF, Custom LSI design Reference Board/ Product Design and Limited Manufacturing	Product Engineering for Enterprise/	Product Engineering for Standalone and networked storage products Storage Management Software Development	EDGE - Converged Experience Solutions	Full Lifecycle Development for Enterprise, Infrastructure and Internet Software Vendors
		Equipment Network Management Software Development		Product engineering: Mobiles/ handhelds, Multimedia equipment, Home Networking, Printing and Imaging	
					Legacy Modernization
		OSS/ BSS solution Development/ Integration IMS/ NGN solutions & Product Engineering	Storage Applicatiions Development	DSP engineering and implementation	Micro-vertical Expertise in ERP,
	Plant Automation/ MES services for				CRM, Security, HCM Telecom, Financial
	Fabs I		Virtualization Solutions Engineering	Interconnectivity solutions	Services

PEOPLE IN ACTION THE HI-TECH TEAM

- Product engineering heritage dating back to the late 70s developed our first indigenous microcomputer
- First certified power PC design center outside an IBM business unit
- First Indian company awarded Frost and Sullivan's 2005 'Customer Value Enhancement Award' in the semiconductor domain
- First Indian services company to set up complex infrastructure for its customers e.g. Class 10000 clean room for housing tools, advance ATE lab, etc
- Active collaboration with leading industry bodies and forums SEMI, ISMI, power.org, ARM, Microsoft (for manufacturing solutions and as a GSI partner)
- Offerings Enterprise IT solutions, Infrastructure Management and BPO to the CIO organization, and R&D and technology services (both software product engineering and integrated services) to the CTO organization
- Delivered trillions of dollars worth of IPs for customers over the past 15 years

5 of the top 10 semiconductor equipment manufacturers 3 of the top 5 semi design firms	I Semiconductor, Consui Network a	forage.	7 of the top 10 ISVs 3 of the top 5 Internet companies	
Domain Expertise • Leaders in	Certifications • ISO 9001:2000:	Partnerships and Alliances • INTEL	Comprehensive services across the ecosystem • Enterprise	Unique Business Models • Risk-Reward
hi-tech - Over 30 years of R&D and engineering experience – the longest in the industry 12000+ engineering and technology consultants 50,000 man-years experience in application development and enterprise application services Micro-verticalization strategy for deeper domain understanding and leadership Multi-service delivery engagements Investment in 15 IPs and Frameworks across hi-tech segments Infrastructure – Labs, Simulators, Development and Certification	ISO 13485 CMM Level 4/5 AAMI-SW68 EN 14971 AS 9100 SPICE L3 Compliance – DFR, FDA, MDD, FAA, DO178B, DO254, BS7799	 Symbian FDA SNIA FileNet Mapics Macromedia KANA Documentum Network Processing Forum Synopsys C-Port Agere Systems Cadence IBM ARM AMCC VERITAS VeriTest Oracle Microsoft Mercury Symantec 	Transformation Product Engineering and Development System Integration IT Services, Management and Operations BPO Infrastructure Services	Sharing Output Based Pricing JVs
	210+ g	lobal customers	_	_

SUCCESS STORIES

Testimonials

A highly trained manpower base at the India Development Centre coupled with knowledgeable support in this rare domain of Semiconductor testing has made our decision to expand the relationship with HCL, an easy one. I believe there are very few companies in the world where this skill set and level of commitment can be found. We are very happy to partner with HCL.

A leading test automation equipment company

The professional and on-time work HCL delivered over the last months made me feel confident that our decision to go along with you was absolutely right

Director, SAP Application Engineering, A leading distributor of technology products, Germany

Case Studies

Software Engineering services

A leading semiconductor supplier partnered with us to reduce downtime, increase sensitivity, and improve the user interface and throughput of its wafer inspection tool, using alternate technologies and advanced algorithms. We enhanced the existing software and implemented the features while maintaining the quality and efficiency benchmark set by the client. <u>Results</u>: Drastically reduced development costs. Quick ramp up and resource allocation without affecting critical schedules. The client relies on our offshore team for future product development.

Product Lifecycle Services

A leading supplier of Automated Test Equipment (ATE) approached us for lifecycle services that included reducing test development time, maintenance, product sustenance and new development, software/hardware support for its end-customers, and implementing a disaster recovery plan. We established a dedicated center with a large lab for testing under various conditions, and provided dedicated and trained resources to meet time-to-market demands. Results: Cost effective optimum onsite/offshore team trained for quick adaptation and response to both critical and long-term needs, resulting in better ROI.

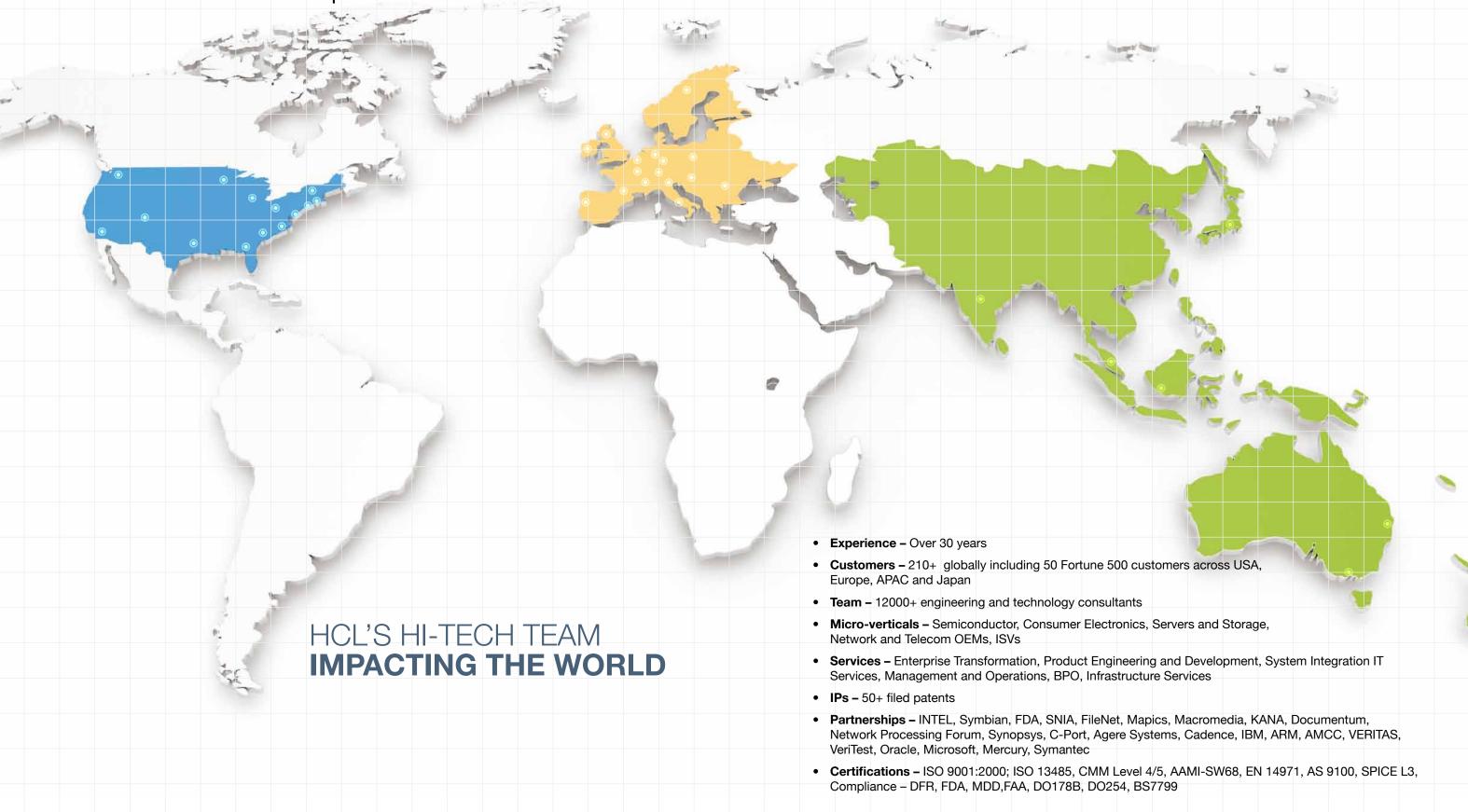
Factory performance evaluation and CIMP upgrade

A leading foundry based in Malaysia serving top-tier semiconductor companies, approached us for a solution to overcome low productivity levels due to production halts, outages and sudden drops in production throughput. We analyzed the foundry and its shop floor systems, and recommended and performed the necessary upgrades. Results: Diverse product/application teams took care of upgrade impacts on wide varieties of applications ensuring smooth transition, which increased throughput and provided measurable productivity gains. The foundry has a stable production environment with a test bed to evaluate any application dependencies. Upgrades were primarily carried out from offshore, further reducing the cost.

360° Partnership

For a globally dominant independent software vendor, we are the product engineering partner, IT services provider, alliance partner for professional services, as well as OEM partner for product sales. We have more than 1000 people working with our 'skin-in-the-game' philosophy in over 90 different value-based, metrics driven engagements. <u>Results:</u> Product engineering ownership across more than 10 product lines, IT savings of over \$10M annually, global services revenue of \$500M, development of 3 to 5 assets every year, \$85M license revenue.

HCL: \$6.2bn | 90000 PEOPLE | 31 COUNTRIES



THE WORLD IS NOTICING

SOMETHING UNIQUE ABOUT HCL

FORTUNE

Acknowledges HCL Technologies as the world's most modern management

HCL is also the only Asian company whose CEO featured on Fortune's 'Dream Team'



HCL is in the Elite "Thinkers 50" List



For the fourth time in a row, WorldBlu lists HCL as one of the Most Democratic Workplaces in the World



Publishes a Case Study recognizing the business value of HCL's *Employees First* - "For HCL customers, improved engagement and employee passion translates into greater flexibility, proactive innovation, and a desire to do the right thing for the customer, regardless of what the rules might say", it says.



Wins the Asian Human Capital Award 2011 for innovative and impactful people practices centered on the Employees First, Customers Second philosophy



HCL's Employees First and 'democratization' of management concept could 'bring about a corporate renaissance'



Harvard Business School teaches about HCL as a case study on business transformation highlighting the Employees First initiative



Ranked as the world's Most Innovative Company in its workforce practices

Gartner

Exclusive report on EFCS recognizes that this philosophy empowers HCL's frontline employees to make decisions and take actions for the benefit of customers



One of Britain's Top Employers for the 5th Consecutive Year

BusinessWeek

HCL's Employees First is a new and radical management philosophy which will catch on with the world sooner or later



Darden School of Business has done a case study on the impact created by HCL through its "Employees First Customers Second" practice



Honored with the Forrester Groundswell Award 2011 in the 'Management – Innovative Systems' category for 'Value Portal' – an employee idea exchange platform where employees collaborate, innovate and lead the implementation of their ideas to deliver value to HCL's customers



Published by Harvard Press, **Employees First, Customers Second** is admired by global thought leaders - Tom Peters, Tony Hsieh, Gary Hamel, Judy McGrath, Ram Charan and Victor K. Fung; Ranked

No. 17 on the Best Seller list in 800-CEO-READ; Listed amongst the 'Best Business Books of 2010' by the Library Journal of America; Ranked No. 7 on Amazon UK's listing of 'Best Business Books of 2010'.



The 'Employees First' philosophy at HCL, the first such articulation in the IT Industry, is at the core of our efforts to provide our employees with a work environment and culture that they can take pride in.



Employees First.

When you channelize the energies of 90,000 employees and pour it into a funnel, you get a potent concoction gushing out of the other end that will send your company's engines racing.

We call this the Employees First effect.

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