

Release for Analysts and Investors

New Delhi, August 19, 2006

Overview -

HCL Tech Q4 revenues up 28% and net income up 36% YoY

Highli	ghts for the Quarter (USD)
	Sequentially, revenues up 8.3%; EBITDA up 9.2%; and net income up 17.1% Revenues at USD 272 mn; up 28 % YoY EBITDA (before non cash stock option charge) at USD 61 mn; up 26% YoY Final dividend of 200%, 14 th consecutive quarterly dividend 2678 net additions in headcount
Highli	ghts for the Year (USD)
_ 	Revenues at USD 976 mn; up 28% YoY EBITDA (before non cash stock option charge) at USD 216 mn; up 25% YoY Total dividend for the year at 800%
Highli	ghts for the Quarter (INR)
<u> </u>	Sequentially, revenues up 12%; EBITDA up 13%; and net income up 21% Revenues at Rs. 1254 crore, up 35 % YoY EBITDA (before non cash stock option charge) at Rs. 282 crore, up 33% YoY
Highli	ghts for the Year (INR)
	Revenues at Rs. 4388 crore, up 31% YoY EBITDA (before non cash stock option charge) at Rs. 973 crore; up 27% YoY

The quarter under review saw HCL Technologies Ltd. ("HCL") record a robust sequential growth of 8.3% in revenue and a YoY growth of 28% for the quarter at USD 272 mn. The growth has been shaped by HCL's strategic focus on Transformational Initiatives rolled out during the year which enabled it to win some of the largest deals in the Indian IT industry.

"HCL's "Transformational Strategy" set in motion over the last 12 months has led to a significant positive momentum in our business which is reflected in our underlying business numbers. The landmark deals we have won this year, the global recognition of our employee first strategy, and the sharp acceleration in Remote Infrastructure Management services, consolidation of our BPO business as well as the more mature Technology and IT Services business are very positive trends. We now have the leadership, strategy, and infrastructure to fuel future business growth", said **Shiv Nadar**, **Chairman and CEO**, **HCL Technologies**.

"HCL's strong sequential revenue growth of 13% and YoY growth of 35% in IT services and Infrastructure Management Services for the quarter is a validation of our Blue Ocean and Transformational Strategies adopted over FY 2006. Four large multi service deals with marquee clients against global competitors have validated this. Emerging high growth areas such as Remote Infrastructure Management, where we have virtually created a new market space through our cosourcing model, has been a key growth driver this financial year with a 65% increase in revenues, and a run-rate that has more than doubled in the last 12 months", said **Vineet Nayar, President, HCL Technologies.** He added, "We are now in the process of rapidly scaling up our recruitment engine, deepening our talent base, and ensuring our front and back ends are strengthened to ensure we build on this momentum.



"HCL consolidated its position amongst the top five BPO players in India, as endorsed by NASSCOM, and is today the largest BPO operation in Northern Ireland (UK). Revenues from our Indian operations grew by over 50% during 2005-06 and this business remains on a profitable growth track. HCL BPO also created additional capacity with two state-of-the-art facilities in Noida and Chennai, to cater to future growth". **Ranjit Narasimhan**, **Head of HCL's BPO** operations said.

Consolidation of LargeDeal Strategy =

Multi-year, multi-service, multi-million dollar deals to drive growth

- Multi-year, multi-service, multi-million-dollar co-sourcing deal to provide system development, application delivery, infrastructure support and maintenance services to the IS function of DSG international Plc. This deal is the single-largest IT co-sourcing deal of its kind signed by an Indian IT company
- A 5 year, multi-services agreement was inked with Autodesk Inc., the world's leading software and services company for manufacturing, infrastructure, digital media and wireless data services fields, to provide offshore application and data center services
- Won a business transformational deal with a large Global Bank in application consolidation and performance optimisation for higher performance at lower operational costs across their IT infrastructure
- Won a new Technical Support Contract from one of the largest global telecom providers in to serve its Broadband customers
- Multi-year and multi-million-dollar deal with a Fortune 1000 logistics & transportation company for their worldwide application development and management
- HCL entered into multi-million dollar strategic agreement with EXA Corporation, a leading System Integrator in Japan, to provide offshore based IT Solutions and System Integration Services to EXA's blue-chip customer base - first ever partnership of such large scale between a Japanese System Integrator and an Indian offshore vendor

Value centric Partnership

- HCL entered into a unique Royalty model with Cisco Systems, Inc., the world leader in the networking space as the two companies celebrated a long standing Product Engineering partnership one of the largest and longest Product Engineering engagements in the history of Indian IT. Under this model, Cisco has licensed HCL the Intellectual Property (IP) for one of its network management products—with HCL being completely responsible for the engineering of the product
- Strengthening its value based partnership with IBM, HCL joined Power.org, the movement dedicated to accelerating collaborative innovation on the Power™ microprocessor technology; opened up the first Power Architecture™ Design Center outside of IBM business line; and became the first India-based design house validated as 'Ready for IBM Technology'.

Resourcing for growth:

- Annual addition of 8536 employees; 3713 added in the IT Services business, 1352 in Infrastructure Services and 3471 in BPO
- Quarterly addition of 2678 employees; 1709 added in the IT Services business,
 529 in Infrastructure Services and 440 in BPO



Business Highlights

- Commenting on HCL winning 3 out of 4 biggest deals, Eamonn Kennedy, Research Director, Ovum, said, "To all the remaining doubters out there: HCL has just whipped away your comfort blanket. This deal is proof that Indian based outsourcers have what it takes to beat the established players".
- Fortune magazine acknowledged HCL Technologies as the world's most modern management – "HCL Technologies is empowering its employees and

IT Services:

- Strengthening its 2 year old partnership, HCL announced setting up of a dedicated design center for product engineering services in Bangalore (India) for Augmentix Corporation, one of the leading worldwide suppliers of mission critical solutions for rugged environments
- HCL début at this year's Farnborough Airshow. It also won a contract to supply DO-178B software to Turbo Power Systems, for equipment in support of the Boeing 787 Dreamliner programme. HCL is the only offshore IT services partner to the 787 programme.
- Forrester in its recent report classified HCL's SAP offering as "strong". It particularly recommended HCL for migration, customisation, integrated application and infrastructure development and NetWeaver-related projects.
- HCL and Wavesat, a leading silicon developer of WiMAX silicon and development platform, announced a partnership which will leverage Wavesat's award-winning Evolutive WiMAX DM256 Series, along with HCL's WiMax MAC IP and Datacom engineering expertise to develop highperformance and low-cost 802.16 compliant solutions.

Infrastructure Management Services

- Forrester rated HCL's Infrastructure Services as a 'Strong Performer' in Remote Infrastructure Management
- IDC endorsed HCL's remote infrastructure management capabilities as being "more mature than those of the major offshore vendors." IDC views HCL as a "leading contender to win the large-scale strategic outsourcing contracts" and puts it in the same league as the global IT services giants
- Crossed a milestone of Rs. 500 crore revenue in FY 05-06

BPO

- NASSCOM rated HCL BPO as the fourth largest third party offshore service provider in India for 2005-06
- Ranked 8th amongst Global Business Service Providers by Gartner.
- IDC Dataquest survey ranked HCL BPO among the top 5 Dream Companies to work for in December 05.
- HCL NI BPO Services in Northern Ireland, UK named as a "Top ICT Employer in the UK"



HCL TECHN	NOLOGI	ES METR	RICS : CONSOLIDATED		
BUSINESS DETAILS	А	s on	MANPOWER DETAILS	As	on
REVENUE BREAK UP (%)	Jun 30 '06	Mar 31 '06		Jun 30 '06	Mar 31 '06
Geography			TOTAL	32,626	29,948
US	57.8	59.3			
Europe	28.8	25.7	IT Services	20,332	18,623
Asia Pacific	13.3	15.0	Technical	18,156	16,616
			Offshore & Off-on	15,961	14,536
Service Offerings			Onsite	2,195	2,080
Technology Led Services	23.9	23.6	Support	2,176	2,007
Enterprise Consulting Services	15.5	17.0	Offshore	1,853	1,713
Applications Consulting Services	34.8	33.9	Onsite	323	294
Infrastructure Services	12.5	11.6		<u> </u>	
BPO Services	13.3	14.0	ВРО	9,343	8,903
			Technical	8,596	8,149
Repeat Business (%)	88.4	91.0	Offshore	7,295	7,062
			Onsite	1,301	1,087
CLIENT CONCENTRATION			Support	747	754
No. of Million \$ Clients	133	131	Offshore	659	672
No. of 5 Million \$ Clients	35	34	Onsite	88	82
No. of 10 Million \$ Clients	15	14	Infrastructure services	2,951	2,422
No. of 20 Million \$ Clients	6	6	Technical	2,466	2,018
			Support	485	404
% Contribution from:				ļ	
Top 5 clients	28.1	28.3		<u> </u>	
Top 10 clients	37.2	37.6			
Top 20 clients	48.9	48.1		<u> </u> 	
k	(FY OPF	RATION	AL METRICS	<u> </u>	
IT SERVICES				-	
REVENUE BREAKUP (%)	_				
Offshore & Off-On	69.2	68.0			
Onsite	30.8	32.0			
Efforts billed (manmonths)					
Offshore & Off-On	34,399	32,968			
Onsite	6,554	6,336			
Capacity Utilisation (%)					



Offshore & Off-On	73.9	74.2
Onsite	95.2	95.9

FINANCIALS

(Results analysis based on the audited US GAAP financial results for quarter and year ended 30th June 2006)

Consolidated Income Statement (as per US GAAP)

in USD mn

	Qu	arterly deta	ails	Gro	wth	Year	Ended	Growth
	Q4FY'05	Q3FY'06	Q4FY'06	QoQ	YoY	Jun 30'05	Jun 30'06	YoY
Revenues	213.18	251.51	272.39	8.3%	27.8%	762.01	976.03	28.1%
Direct Costs	132.32	156.42	172.63			479.68	613.25	
Gross Profits	80.86	95.09	99.76	4.9%	23.4%	282.33	362.79	28.5%
SG & A	32.34	39.09	38.61			109.10	146.40	
EBITDA	48.52	56.00	61.15	9.2%	26.0%	173.23	216.39	24.9%
Depreciation & Amortisation	10.64	11.89	12.20			33.59	42.62	
EBIT	37.88	44.11	48.95	11.0%	29.2%	139.64	173.77	24.4%
Foreign Exchange Gains/ (Loss)	1.21	(0.30)	(3.60)			1.19	(7.52)	
Other Income, net	1.98	6.03	4.78			22.90	20.44	
Provision for Tax	3.22	6.21	(0.51)			15.20	14.06	
Share from equity investments	(0.25)	(0.14)	0.15			(0.58)	(0.14)	
Share of (income) / loss of minority shareholders	(0.37)	(0.25)	(0.18)			(9.92)	(0.35)	
Net Income *	37.23	43.24	50.62	17.1%	36.0%	138.02	172.14	24.7%

Unrealized gains on Treasury Investments as of Jun 30, 2006 stood at \$11.47 mn.

Note: *

Above results for the period ended June 30, 2006 exclude the following charges:

Non-cash Employee Stock Option charge of USD 15.24 Million (net of tax USD 14.58 Million) computed under the fair value method as required by Statement of Financial Accounting Standard ("SFAS") 123(R), Share-Based Payments, which has become applicable to the Company from fiscal periods beginning after June 15, 2005. The Company has made a change in its accounting policy of treatment of forward cover of foreign exchange. Such forward covers have been discontinued to be treated as accounting hedge under SFAS 133 and have been marked to market. This has resulted in one time additional charge of USD 13.45 Million in Net Income. Above two charges together, would have adverse impact on EBITDA and net income by USD 15.24 Million and USD 28.03 Million respectively.

Key ratios

	Qı	uarterly deta	Year Ended		
	Q4FY'05	Q3FY'06	Jun 30'05	Jun 30'06	
Gross Margin	37.9%	37.8%	36.6%	37.1%	37.2%
Opex / Revenue	15.2%	15.5%	14.2%	14.3%	15.0%
EBIDTA Margin	22.8%	22.3%	22.4%	22.7%	22.2%
Net income / Revenue	17.5%	17.2%	18.6%	18.1%	17.6%



Consolidated Balance Sheet (as per US GAAP)

in USD mn

		As on	
	Jun 30'05	Mar 31'06	Jun 30'06
ASSETS			
a. Cash and cash equivalents	53.0	24.6	65.6
b. Accounts receivable, net	147.3	215.6	209.2
c. Treasury Investments	404.3	349.1	342.7
d. Other current assets	77.0	69.5	77.6
A. Total current assets (a+b+c+d)	681.6	658.8	695.1
B. Property and equipment, net	151.6	185.0	189.9
C. Intangible assets, net	193.6	187.2	182.4
D. Investments in Venture Funds / Equity investees	20.1	0.0	2.4
E. Other Assets	15.9	19.4	26.1
Total assets (A+B+C+D+E)	1062.8	1050.4	1095.9
LIABILITIES AND STOCKHOLDERS' EQUITY			
e. Total current liabilities	152.5	156.1	194.5
f. Long -term debt	30.1	2.6	1.8
g. Other liabilities	7.3	4.1	16.2
E. Total liabilities (e+f+g)	189.9	162.8	212.5
F. Minority Interest	2.5	1.5	2.3
G. Total Stockholders' equity	870.4	886.1	881.1
Total liabilities and stockholders equity (E+F+G)	1062.8	1050.4	1095.9



Revenue break-up between business categories

in USD mn

		ΙΤ	Services	Year	Growth			
	Q4FY'05	Q3FY'06	Q4FY'06	QoQ	YoY	Jun 30'05	Jun 30'06	YoY
Revenues	162.55	187.13	202.07	8.0%	24.3%	593.63	733.24	23.5%
Direct Costs	101.16	113.66	126.56			371.80	455.83	
Gross Profits	61.39	73.47	75.51	2.8%	23.0%	221.83	277.41	25.1%
SG & A	23.83	29.52	28.57			81.07	109.90	
EBITDA	37.56	43.95	46.94	6.8%	25.0%	140.76	167.52	19.0%
Depreciation & Amortisation	6.84	6.86	7.01			22.32	24.16	
EBIT	30.72	37.09	39.93	7.7%	30.0%	118.44	143.36	21.0%

		Infrastruc	ture Mgt Se	ervices		Growth		
	Q4FY'05	Q3FY'06	Q4FY'06	QoQ	YoY	Jun 30'05	Jun 30'06	YoY
Revenues	21.85	29.31	34.01	16.1%	55.7%	69.27	112.04	61.8%
Direct Costs	14.76	19.86	22.33			45.58	74.97	
Gross Profits	7.09	9.45	11.68	23.7%	64.8%	23.69	37.07	56.5%
SG & A	4.63	4.93	5.74			15.62	19.84	
EBITDA	2.46	4.52	5.94	31.5%	141.7%	8.07	17.23	113.4%
Depreciation & Amortisation	1.19	2.25	2.34			3.95	7.85	
EBIT	1.27	2.27	3.60	58.5%	184.4%	4.12	9.38	127.3%

		BF	O Services	Year	Growth			
	Q4FY'05	Q3FY'06	Q4FY'06	QoQ	YoY	Jun 30'05	Jun 30'06	YoY
Revenues	29.67	35.07	36.31	3.5%	22.4%	104.93	130.74	24.6%
Direct Costs	17.28	22.90	23.74			66.36	82.44	
Gross Profits	12.39	12.17	12.57	3.3%	1.4%	38.57	48.30	25.3%
SG & A	3.88	4.64	4.30			12.42	16.65	
EBITDA	8.52	7.53	8.27	9.5%	-2.9%	26.15	31.65	21.0%
Depreciation & Amortisation	2.61	2.78	2.85			9.04	10.62	
EBIT	5.89	4.75	5.42	13.5%	-8.2%	17.11	21.03	23.0%



Financials in INR as per convenience translation

(The financials are based on a convenience translation using the closing rate US\$ rates for the last day of the quarter and weighted average for the year ended June'05 and June'06: US\$ 1=Rs. 46.03 for Q4FY'06; US\$1 = Rs.44.61 for Q3FY'06; US\$ 1=Rs 43.51 for Q4FY'05; US\$ 1=Rs. 44.96 for FY'2006; US\$ 1=Rs. 44.13 for FY'2005)

Results Analysis based on the US GAAP financial results for Q4 and FY 2005-06

Consolidated Income Statement (as per US GAAP)

(in Rs. Crores)

	Qu	arterly deta	ails	Gro	wth	Year	Ended	Growth
	Q4FY'05	Q3FY'06	Q4FY'06	QoQ	YoY	Jun 30'05	Jun 30'06	YoY
Revenues	927.6	1,122.0	1,253.8	11.8%	35.2%	3,362.7	4,388.2	30.5%
Direct Costs	575.7	697.8	794.6			2,116.8	2,757.1	
Gross Profits	351.9	424.2	459.2	8.3%	30.5%	1,245.9	1,631.1	30.9%
SG & A	140.7	174.4	177.7			481.5	658.2	
EBITDA	211.2	249.8	281.5	12.7%	33.3%	764.4	972.9	27.3%
Depreciation & Amortisation	46.3	53.0	56.2			148.2	191.6	
EBIT	164.9	196.8	225.3	14.5%	36.7%	616.2	781.3	26.8%
Foreign Exchange Gains/ (Loss)	5.2	(1.3)	(16.6)			5.2	(34.6)	
Other Income, net	8.6	26.8	22.2			101.0	91.9	
Provision for Tax	14.0	27.7	(2.3)			67.1	63.2	
Share from equity investments	(1.1)	(0.6)	0.7			(2.6)	(0.6)	
Share of (income) / loss of minority shareholders	(1.6)	(1.1)	(0.8)			(43.8)	(1.6)	
Net Income*	162.0	192.9	233.0	20.8%	43.8%	609.1	773.9	27.1%

Unrealized gains on Treasury Investments as of Jun 30, 2006 stood at Rs. 52.8 crores.

Note:*

Above results for the period ended June 30, 2006 exclude the following charges:

Non-cash Employee Stock Option charge of Rs. 68.52 crore (net of tax Rs. 65.55 crore) computed under the fair value method as required by Statement of Financial Accounting Standard ("SFAS") 123(R), Share-Based Payments, which has become applicable to the Company from fiscal periods beginning after June 15, 2005. The Company has made a change in its accounting policy of treatment of forward cover of foreign exchange. Such forward covers have been discontinued to be treated as accounting hedge under SFAS 133 and have been marked to market. This has resulted in one time additional charge of Rs. 60.47 crore in Net Income. Above two charges together, would have adverse impact on EBITDA and net income by Rs. 68.52 crore and Rs. 126.02 crore respectively.

Key ratios

	Qu	arterly deta	Year Ended		
	Q4FY'05	Q3FY'06	Jun 30'05	Jun 30'06	
Gross Margin	37.9%	37.8%	36.6%	37.1%	37.2%
Opex / Revenue	15.2%	15.5%	14.2%	14.3%	15.0%
EBIDTA Margin	22.8%	22.3%	22.4%	22.7%	22.2%



 Net income / Revenue
 17.5%
 17.2%
 18.6%
 18.1%
 17.6%

Consolidated Balance Sheet (as per US GAAP)

(in Rs. Crores)

		As on	
	Jun 30'05	Mar 31'06	Jun 30'06
ASSETS			
a. Cash and cash equivalents	230.4	109.6	302.2
b. Accounts receivable, net	640.8	961.9	962.8
c. Treasury Investments	1,759.5	1,557.3	1,577.7
d. Other current assets	335.1	310.2	357.1
A. Total current assets (a+b+c+d)	2,965.8	2,939.0	3,199.7
B. Property and equipment, net	659.6	825.1	874.2
C. Intangible assets, net	842.3	835.2	839.4
D. Investments in Venture Funds / Equity investees	87.4	0.0	11.2
E. Other Assets	69.1	86.4	119.9
Total assets (A+B+C+D+E)	4,624.2	4,685.7	5,044.6
LIABILITIES AND STOCKHOLDERS' EQUITY			
e. Total current liabilities	663.3	696.4	895.2
f. Long -term debt	130.8	11.6	8.3
g. Other liabilities	31.9	18.1	74.5
E. Total liabilities (e+f+g)	826.0	726.1	978.1
F. Minority Interest	11.1	6.8	10.7
G. Total Stockholders' equity	3,787.1	3,952.8	4,055.7
Total liabilities and stockholders equity (E+F+G)	4,624.2	4,685.7	5,044.6

^{*} The financials are based on a convenience translation using the closing rate US\$ 1=Rs. 46.03 for FY'2006 US\$ 1= Rs. 43.51 for FY'2005 and US\$ 1=Rs. 44.61 for period ended on March 31, 2006



Revenue break-up between various business categories

(in Rs. Crores)

		IT Services					Year Ended		
	Q4FY'05	Q3FY'06	Q4FY'06	QoQ	YoY	Jun 30'05	Jun 30'06	YoY	
Revenues	707.2	834.8	930.1	11.4%	31.5%	2,619.7	3,296.7	25.8%	
Direct Costs	440.2	507.1	582.5			1,640.8	2,049.4		
Gross Profits	267.1	327.7	347.6	6.0%	30.1%	978.9	1,247.2	27.4%	
SG & A	103.7	131.7	131.5			357.7	494.1		
EBITDA	163.4	196.0	216.1	10.3%	32.3%	621.2	753.2	21.2%	
Depreciation & Amortisation	29.7	30.6	32.3			98.5	108.6		
EBIT	133.7	165.4	183.8	11.1%	37.5%	522.7	644.6	23.3%	

		Infrastructure Mgt Services				Year E	Growth	
	Q4FY'05	Q3FY'06	Q4FY'06	QoQ	YoY	Jun 30'05	Jun 30'06	YoY
Revenues	95.1	130.7	156.5	19.7%	64.7%	305.7	503.8	64.8%
Direct Costs	64.2	88.6	102.8			201.2	337.1	
Gross Profits	30.9	42.1	53.7	27.6%	74.4%	104.5	166.7	59.4%
SG & A	20.1	22.0	26.4			68.9	89.2	
EBITDA	10.8	20.1	27.3	35.7%	155.7%	35.6	77.5	117.4%
Depreciation & Amortisation	5.2	10.0	10.8			17.4	35.3	
EBIT	5.6	10.1	16.5	63.5%	200.9%	18.2	42.2	131.6%

		BPO Services					Year Ended		
	Q4FY'05	Q3FY'06	Q4FY'06	QoQ	YoY	Jun 30'05	Jun 30'06	YoY	
Revenues	129.1	156.5	167.2	6.8%	29.5%	463.0	587.8	26.9%	
Direct Costs	75.2	102.2	109.3			292.9	370.7		
Gross Profits	53.9	54.3	57.9	6.6%	7.3%	170.2	217.2	27.6%	
SG & A	16.9	20.6	19.8			54.8	74.9		
EBITDA	37.0	33.7	38.1	13.1%	2.7%	115.4	142.3	23.3%	
Depreciation & Amortisation	11.4	12.4	13.1			39.9	47.7		
EBIT	25.6	21.3	24.9	17.1%	-2.9%	75.5	94.6	25.3%	



About HCL Technologies

HCL Technologies is one of India's leading global IT Services companies, providing software-led IT solutions, remote infrastructure management services and BPO. Having made a foray into the global IT landscape in 1999 after its IPO, HCL Technologies focuses on Transformational Outsourcing, working with clients in areas that impact and re-define the core of their business. The company leverages an extensive global offshore infrastructure and its global network of offices in 16 countries to deliver solutions across select verticals including Financial Services, Retail & Consumer, Life Sciences Aerospace, Automotive, Semiconductors Telecom and MPE (Media Publishing & Entertainment). For the twelve-month period ended 30th June 2006, HCL Technologies, along with its subsidiaries, had revenues of US \$ 976 million (Rs. 4388 crore) and employed 32,626 professionals. For more information, please visit www.hcltech.com

About HCL Enterprise

HCL Enterprise is a leading Global Technology and IT enterprise that comprises two companies listed in India - HCL Technologies & HCL Infosystems. The 3-decade-old enterprise, founded in 1976, is one of India's original IT garage start-ups. Its range of offerings span Product Engineering, Technology and Application Services, BPO, Infrastructure Services, IT Hardware, Systems Integration, and distribution of ICT products. The HCL team comprises approximately 36,000 professionals of diverse nationalities, who operate from 16 countries including 300 points of presence in India. HCL has global partnerships with several leading Fortune 1000 firms, including leading IT and Technology firms. For more information please visit www.hcl.in

Forward-looking Statements

Certain statements in this release are forward-looking statements, which involve a number of risks, and uncertainties that could cause actual results to differ materially from those in such forward-looking statements. The risks and uncertainties relating to these statements include, but are not limited to, risks and uncertainties regarding fluctuations in earnings, our ability to manage growth, intense competition in IT services including those factors which may affect our cost advantage, wage increases in India, our ability to attract and retain highly skilled professionals, time and cost overruns on fixed-price, fixed-time frame contracts, client concentration, restrictions on immigration, our ability to manage our international operations, reduced demand for technology in our key focus areas, disruptions in telecommunication networks, our ability to successfully complete and integrate potential acquisitions, liability for damages on our service contracts, the success of the companies/ entities in which we have made strategic investments, withdrawal of governmental fiscal incentives, political instability, legal restrictions on raising capital or acquiring companies outside India, and unauthorized use of our intellectual property and general economic conditions affecting our industry. The company does not undertake to update any forward-looking statement that may be made from time to time by or on behalf of the company.

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